



MARKETING AND TRADING DIRECTORATE – SHIPPING  
FUNGSI CHARTERING

Chartering Manager,

Ass. Mgr. Shipping  
Tanker Crude & Black Oil,

Heer...

*[Handwritten signature]*

*[Handwritten signature]*

*[Handwritten signature]*

Jok...

Untuk mewakili Para Peserta Pelelangan  
dalam rangka...

*[Large area of illegible text, likely a list of names or details related to the chartering process.]*